



UNIVERSITY OF PORT HARCOURT
REGIONAL STRATEGY
(2023 – 2028)

**REPORT OF THE FIVE-YEAR REGIONAL STRATEGY COMMITTEE
OF THE UNIVERSITY OF PORT HARCOURT**

**SUBMITTED TO THE VICE CHANCELLOR
UNIVERSITY OF PORT HARCOURT
PROF. OWUNARI A. GEORGEWILL**

*Received from
Prof. Owunari A. Georgewill
Vice Chancellor
University of Port Harcourt*

[Signature]

SEPTEMBER 2023

TABLE OF CONTENTS

Table of Contents	ii
Principal Officers of the University	iii
Executive Summary	iv
1. Introduction	1
1.1 Brief History of the University of Port Harcourt	1
1.2 Vision of the University	4
1.3 Mission of the University	4
1.4 Philosophy of the University	4
2. Regional Strategic Planning Process	4
2.1 Members of the Regional Strategic Planning Committee	4
2.2 Planning Process	5
3. Regional Strategic Priorities	6
3.1 Regional Vision	6
3.2 Regional Priorities	6
3.3 Priority Institutions for Partnership	7
3.4 Priority Disciplines and Research Areas	8
3.5 Time-Frame for the Regional Strategic Plan	9
3.6 Current Regional Engagements	9
4. Regional Strategic Goals And Framework	13
4.1 Regional Strategy Framework	13
5. Monitoring and Evaluation	15
6. Funding of the Regional Strategy	15
7. Conclusion	16

VICE CHANCELLOR

Prof. Owunari Abraham Georgewill

DEPUTY VICE CHANCELLOR, ADMINISTRATION

Prof. Clifford Ofurum

DEPUTY VICE CHANCELLOR, ACADEMIC

Professor Kingsley Owete

DEPUTY VICE CHANCELLOR, RESEARCH AND DEVELOPMENT

Prof. Iyeopu M. Siminialayi

REGISTRAR

Dr. Gloria Obiageri Chindah

BURSAR

Dr. Felicia Jones Ayuwo

LIBRARIAN

Dr. Helen Emasealu

EXECUTIVE SUMMARY

The University of Port Harcourt has a clear vision to be ranked amongst the best universities in the world, renowned for teaching, research, creativity and innovation. With a compelling need to achieve this vision on all fronts, the Vice Chancellor set up a seven-man committee to develop a 5-year Regional Strategy for the University. The plan will guide the regional engagements of the University from 2023 to 2028. The purpose of the Regional Strategic Plan is to capture succinctly the vision and aspiration of the University of Port Harcourt to promote higher education, teaching, research and innovation, encourage staff and student mobility and effectively respond to the multiple Higher Education Institutions (HEIs) demands within the West African sub-region and Africa as a whole. Full implementation of the Regional Strategic Plan shall guarantee increased subscription and retention of regional students and staff in the University of Port Harcourt.

The Regional Strategic Plan Committee held meetings and consulted critical stakeholders of the University and eventually developed the Regional Strategic Plan. The document considered the regional priorities of the University, her priority discipline and research areas, and partnering HEIS in Africa. Based on the regional strategic goals of the University, a framework for actualization was developed with expected activities for each goal, timeline, output, responsible party, key performance indicator and cost estimate. The Vice-Chancellor shall oversee the implementation of the Region Strategic Plan through the Office of the Deputy Vice Chancellor (Research & Development) and the different responsible parties. Execution of each goal on the Regional Strategic Plan shall be funded from internally generated revenue and funds allocated to DLI 7.

1. INTRODUCTION

1.1 Brief History of University of Port Harcourt

Founded by the Federal Government of Nigeria in 1975 as a University College and in 1977 as a full-fledged University, the University of Port Harcourt (UniPort) is one of the second generation Universities in Nigeria. The University of Port Harcourt is located at Choba, about a 20-minute drive from Port Harcourt, Rivers State, an oil city, where all the major oil and gas companies and service companies have offices. Therefore, we are located in the heart of the Niger Delta, the hub of Nigeria's petroleum industry.

The University has a student population of thirty-eight thousand (38,000) made up of regular students and part-time students enrolled in the College of Continuing Education (CCE). We have 1,456 academic staff with close to 90% possessing a PhD or equivalent. Females constitute 30.13% of this number and out of 320 full professors, females make up 25%. There are 3,257 non-academic staff and the female staff make up 55%.

The University has the following Faculties: Humanities; Social Sciences; Education; Engineering; Management Sciences; College of Health Sciences; Basic Medical Sciences; Science; Science Laboratory Technology; Dentistry; Law; Clinical Science; Agriculture; Pharmaceutical Sciences. There are professional degree awarding institutes namely, Bamanga Tukur Institute for International Trade and Development; Centre for Occupational Health and Safety; Centre for Gas Refining and Petrochemicals; Emerald Institute of Economics, Policy and Strategic Studies; Institute of Agricultural Research and Development; Institute of Arts and Culture (Arts Village); Institute of Maternal and Child Health; Institute of Natural Resources, Environment and Sustainable Development; Institute of Niger Delta Studies; Institute of Petroleum Studies; and Offshore Technology Institute.

The University of Port Harcourt is the proud host of two World Bank funded Africa Centres of Excellence (ACE), the Africa Centre of Excellence in Oilfield Chemicals Research (ACE-CEFOR) and the Africa Centre of Excellence for Public Health and Toxicological Research (ACE-PUTOR).

The University of Port Harcourt Foundation is concerned with stimulating and securing private support for the University to further the University's mission of providing quality education for its students and society. The Foundation is therefore a complimentary body to the existing income-generating structure of the University, geared towards providing additional development to the institution.

The Exchange and Linkages Unit (ELPU), coordinates linkages with national and international institutions (tertiary institutions, research institutes, industry and Donor Agencies etc.) in order to promote capacity building, research and academic programme collaborations.

The University of Port Harcourt is a member of the Association of Commonwealth Universities (ACU), Association of African Universities (AAU) and the Regional Universities Forum for Capacity Building in Agriculture (RUFORUM).

UniPort has produced four National Merit Award Winners: Prof. Claude Ake (Social Sciences), Prof. Kelsey Harrison (Medicine), Prof. Charles Nnolim (Humanities) and Prof. Ebiegberi Alagoa (Humanities). The University was given a high rating by the National Universities Commission (NUC) accreditation. The 2003 ranking by the National Universities Commission (NUC) ranked Uniport as number one along with another Federal University. Many of the scholars are Fellows of Academies of Science, Engineering, Education and Letters. There are also Fulbright and Humbolt Scholars and other international Fellows. The University is supported by endowments from industry and private national and international Foundations. It has affiliations and linkage programmes with Foreign Universities such as the United Nations University (UNU) and Pittsburg State University, Universities of Cape Town, Witwatersrand and Natal in South Africa, University of Parma in Italy and Babes-Bolyai University in Romania. It also had Professorial Chairs such as the UNESCO Chair of Cultural Heritage and PTDF Chair in Gas Engineering.

The University has a Theatre Arts Department that presents several productions each year. Famous actors in the Nollywood film industry are alumni of the university's Theatre Arts Department, like Hilda Dokubo, Monalisa Chinda, Julius Agwu, seasoned film director, screenwriter and film producer, Lancelot Oduwa Imasuen, Bob Manuel Udokwu, Victor Osuagwu, Charles Inojie, Rita Dominic, singer-songwriter & actress Muma Gee, Basorge

Tariah Jnr, Ejike Asiegbu, Francis Duru and Yul Edochie, to name a few.

The University has a Sports Institute equipped with sporting facilities for squash, tennis, swimming, football and athletics. UniPort has been nicknamed UniSports because we are 7-time consecutive champions of Nigeria University Games (NUGA), held biennially. UniPort has hosted the Nigerian University Games (NUGA), four times. We are also 4-time consecutive West African University Games champions. Our students were crowned champions at an all-Nigerian Universities debate competition in 2022. The University's IT students won the 2022 and 2023 International Huawei Regional ICT competition held in South Africa and the World Competition. We won the 2022 Society of Petroleum Engineers (SPE) Innovative Energy Contest and 1st Position in Dr. Olumide Philips' Scholarship contest.

There is a Leadership Training Centre (Man-O-War Bay) at Aluu, a five-minute drive from the University. There is a Health Centre and a five-star teaching hospital which serves as a "laboratory" for the University's top-rated College of Health Sciences. The teaching hospital also caters to the health needs of a large populace drawn from the South-South and South-East regions of the country. There are two Churches and a Mosque. The University operates a multi-campus system. There are three such campuses: Choba Park, Delta Park and the University Park.

The University produced the 2001 Miss World Beauty Queen, Miss Agbani Darego in the 51st Miss World Beauty Pageant, the first black woman to wear the beauty crown. Other notable alumni include Former President of Nigeria: HE Dr. Goodluck Ebele Jonathan, past governors of Rivers State, several ministers, brilliant physicians and Engineers plying their trade all over the world and Vice Chancellors including the current Vice Chancellor, Prof. Owunari A. Georgewill.

Port Harcourt has a seaport and an International Airport. Port Harcourt has many Hotels, Restaurants and Motels as well as many Shopping Centers. There are sporting facilities such as golf clubs at Shell Camp, Bori Camp, PH Club and a Polo Club/Horse Riding School. There is a Cultural Centre where drama/musical productions are organized. Students can enjoy social and cultural life in Port Harcourt.

1.2 Vision of the University

To be ranked amongst the best universities in the world, renowned for teaching, research, creativity and innovation.

1.3 Mission of the University

The Mission of the University of Port Harcourt is the pursuit of academic excellence, advancement of knowledge and community service through quality teaching, life-long learning, social inclusion, strengthening civil society and policy-relevant research that addresses the challenges of contemporary society. To achieve this Mission, the University is guided by the spirit of enquiry, self-reliance, fairness, and ethical and professional standards of the disciplines.

1.4 Philosophy of the University

Commitment to academic freedom, tolerance, probity, equal opportunity and respect for cultural diversity

2 REGIONAL STRATEGIC PLANNING PROCESS

2.1 Members of the Regional Strategic Plan Committee

The following are the members of the University of Port Harcourt Institutional Regional Strategy Committee, as set up by the Vice Chancellor, Prof. Owunari Abraham Georgewill.

- i. Prof. Iyeopu M. Siminialayi – Deputy Vice Chancellor (DVC) Research & Development (R&D) - Chairman
- ii. Prof. Ikechukwu O. Agbagwa – Deputy Centre Leader, ACE-CEFOR – Member
- iii. Prof. Olufemi M. Adesope – Department of Agricultural Economics & Extension – Member
- iv. Prof. Sunny Abarikwu – Department of Biochemistry – Member
- v. Dr. Esther F. Fomsi – Department of Curriculum Studies and Education Technology

– Member

vi. Mr. Uduma Ikpa – Monitoring & Evaluation Officer, ACE-CEFOR – Member

vii. Mrs. Chinyere V. Emesiobi – Office of the DVC (R&D) – Member (Secretary)

2.2 Planning Process

The process of the production of the University of Port Harcourt Regional Strategy began with the appointment and official commissioning of the Regional Strategy Committee by the 9th Vice Chancellor, Professor Owunari A. Georgewill. The Vice Chancellor set up the Committee in fulfilment of DLI 7.1. Based on the **Key Action Plans** of DLI 7.1 (Institutional Regional Strategy) for the University of Port Harcourt, the Committee headed by the Deputy Vice Chancellor Research & Development, Professor Iyeopu M. Siminialayi, went to work bearing in mind that the Regional Strategy to be produced *must* be distinct from the Strategic Plan of the University. The Committee held several meetings and carried out a strengths, weaknesses, opportunities and threats (SWOT) analysis of the University around those Key Action Plans from which the Regional Strategic Plan has been developed.

The Regional Strategy Committee held extensive consultations with critical stakeholders of the University (University Management, Staff and Students). The consultations were held through physical meetings and group discussions for postgraduate students. These stakeholders were consulted to ensure that all aspects of the key action plans established to be covered in the Regional Strategy of the University for the next five years are adequately covered. Specific management staff consulted were: Vice-Chancellor, Deputy Vice Chancellor (Administration), Deputy Vice Chancellor (Academic), Registrar, Bursar, Librarian, Dean, School of Graduate Studies (SGS), Provost, College of Health Sciences, Deans of Faculties, Dean of Student Affairs, Directors and Heads of Units, and Heads of Departments, Faculty Officers.

Staff members consulted: randomly selected academic, administrative and technical staff were consulted across the University.

Students and Alumni: members of the undergraduate and postgraduate student associations, representatives of the international students, and the University Alumni were consulted.

The Regional Strategy Planning Committee pooled and synthesized the inputs from these stakeholders, fused the inputs into the outcome of the several committee meetings, and produced the University of Port Harcourt Regional Strategic Plan for the period covering 2023 - 2028.

3 REGIONAL STRATEGIC PRIORITIES

3.1 Regional Vision

The Regional Vision of the University of Port Harcourt is wrapped around the University's Vision and Mission. The University *inter alia* seeks to be ranked amongst the best universities in Africa, renowned for its teaching, research, creativity and innovation. This regional vision is driven by the desire to be the hub where personnel, professionals, technocrats, and leaders with outstanding capacity to provide lasting solutions to the innumerable problems of sub-Saharan Africa and the rest of Africa are trained.

3.2 Regional Priorities

The University of Port Harcourt participates actively in the activities of the Association of African Universities (AAU), Association of West African Universities (AWAU), the Regional Universities Forum for Capacity Building in Agriculture (RUFORUM), Association of Commonwealth Universities, and Others. The University strategically has two of the fifty-three World Bank Africa Centres of Excellence in sub-Saharan Africa and Djibouti. These veritable platforms of interaction have exposed the University and her Management to the challenging realities faced by Higher Education in Africa. The regional objectives and vision are therefore borne out of her in-depth understanding of the burning needs of higher education institutions (HEIs) in sub-Saharan Africa and the regional priorities are set around some of these identified needs, which include but are not limited to:

- i. support regional students in the University
- ii. provide partial or full scholarship for regional students in the University

- iii. promote innovative social media use for connecting universities and regional networks.
- iv. facilitate cultural programs and days for national and regional students in the University.
- v. institute feedback mechanism for national and regional students in the University.
- vi. enhance regional collaborations and joint programs in the University.
- vii. University-wide support for students with good quality papers to regional events / conferences.
- viii. support University of Port Harcourt Exchange and Linkage Unit to better fulfill its mandate.
- ix. support University of Port Harcourt Foundation tracer studies and strengthen Alumni network.
- x. strengthen regional outlook of University of Port Harcourt Information and Public Relations Unit.

3.3 Priority Institutions for Partnership

The identified needs in HEIs that require regional partnerships and support are enormous. To achieve measurable outcomes, the University of Port Harcourt shall partner, collaborate and support reputable institutions within sub-Saharan Africa and Africa as a whole. As a matter of priority, the university shall intentionally partner and collaborate with HEIs hosting Africa Centre of Excellence with bias for the Energy (West Africa Centres of Excellence in Energy Network – WACEENET) and Health (West African Food Safety Network (WAFOSAN) centres. These are University of Energy and Natural Resources, Sunyani, **Ghana**, Université de Lomé, **Togo**, West Africa Centre for Cell Biology of Infectious Pathogens (WACCBIP), **Ghana**, Centre d'Excellence Africain – Prevention et Controle des Maladies Transmissible (CEA-PCMT), **Guinea** — CEA-PCMT, and Africa Centre of Excellence in Maternal and Infant Health, **Senegal**. WACEENET, a group of Energy and Power Thematic ACE Impact Centres, is made up of Africa Centre of Excellence for Sustainable Power and Energy Development (ACE-SPED), Nigeria; Regional Centre of Excellence on Energy and Sustainability (RCEES), Ghana; Africa Centre of Excellence for Future Energy Systems (ACE-FUELS), Nigeria; Centre d'Excellence Régional pour la Maîtrise de l'Electricité (CERME), Togo; and Africa Centre of Excellence for Oilfield Chemicals Research (ACE-CEFOR), Nigeria.

The WACEENET network has embarked on a student & mobility programme scheduled to run between September and October 2023 to train 10 staff and students (3PhDs, 4 MSc and 3 faculty members) from each university. UniPort will send 10 staff and students to the Regional Centre of Excellence on Energy and Sustainability (RCEES), University of Energy and Natural Resources (UENR) Ghana and Centre d'Excellence Régional pour la Maîtrise de l'Electricité (CERME), Togo.

The University already has Memoranda of Understanding with the following universities;

1. MoU between UniPort and University of Witwatersrand Johannesburg South Africa
2. MoU between UniPort and Mbarara University of Science and Technology, Uganda
3. MoU between UniPort and Rhodes University Grahamstown South Africa
4. MoU between UniPort and Alliance Francoise
5. MoU between UniPort and Kumasi Technical University, Ghana
6. MoU between UniPort and Rhodes University, Grahamstown, South Africa
7. MoU between UniPort and Kwame Nkrumah University of Science And Technology Kumasi, Ghana
8. MoU between UniPort and Nisantasi University, Turkey
9. MoU between UniPort and University of Mines and Technology, Ghana

The University shall continue to partner and strengthen her relationship with these universities and has plans to expand its reach to the University of The Gambia and Benin Republic Centre for Foreign Languages, Cotonou, Benin, with the aim of combating the Anglo-Francophone language barrier experienced during exchange programmes. UniPort with her strong and well established faculty shall also continue to increase her regional recruitment and contacts with students by leveraging the lack of specialized faculty in Engineering, Science, Film and Theatre Studies in these partnering universities.

3.4 Priority Disciplines and Research Areas

The University of Port Harcourt shall give priority at the regional level to teaching, research and innovation in engineering with emphasis on petroleum and gas engineering and refining, renewable energy science and engineering, life sciences, health, environment and toxicology, biotechnology, entrepreneurial development, intellectual

property and technology transfer matters, and sports administration. Also, of strategic importance to the University of Port Harcourt, is the expansion of its regional reach in the area of theatre arts and film making given its prime placement with the highly acclaimed Nollywood movie industry, of which UniPort has produced several leading actors. Considering the several collaborations with the Ghana movie industry, Ghallywood, UniPort is open to partnerships with Ghanaian HEIs, with the aim of establishing exchange programmes in Theatre Arts and Film Making. The university ranks high in conflict resolution studies through her well-established Centre for Gender, Conflict and Development Studies. Given the current geo-political situation in the region, UniPort is ready to collaborate with existing and new partners to train staff and students in conflict resolution.

3.5 Time-Frame for the Regional Strategic Plan

The Regional Strategic Plan is designed to have a life cycle of five years, between October 2023 and September 2028.

3.6 Current Regional Engagements

The University of Port Harcourt has been involved in training students from several African countries. These are Ghana, Kenya, Cameroon, Uganda, Senegal, Sierra Leone, The Gambia, Niger and Côte d'Ivoire. Beginning from 2012 till date, the University has maintained a pull of international visiting scholars from South Africa, Ghana, United States of America and United Kingdom. These scholars visit at different times of the year.

Based on existing MoUs and partnerships, UniPort has also trained at least 400 students from some of the universities shown in table 3 below.

S/N	SHORT COURSE	DATE	NUMBER OF PARICIPANTS	ORGANISATION
1.	ENTREPRENEURSHIP FOR YOUNG ENGINEERS	JULY 14 TH TO 21 ST , 2014	37 STUDENTS	UNIVERSITY OF MINES & TECHNOLOGY, TARKWA, GHANA
2	INTRODUCTION TO OIL AND GAS PRODUCTION	JANUARY 26 TH TO 30 TH , 2015	10 STUDENTS	UNIVERSITY OF THE

	CORROSION MECHANISM			WITWATERSRAND, JOHANNESBURG
3	INTRODUCTION TO PETROLEUM INDUSTRY	JULY 4 - 8, 2016	52 STUDENTS	UNIVERSITY OF MINES & TECHNOLOGY, TARKWA, GHANA
4	INTRODUCTION TO PETROLEUM INDUSTRY	JULY 3 RD TO 14 TH , 2017	50 STUDENTS	UNIVERSITY OF MINES & TECHNOLOGY, TARKWA, GHANA
5	INTRODUCTION TO PETROLEUM ENGINEERING	JULY 2 ND TO 12 TH , 2018	53 STUDENTS	UNIVERSITY OF MINES & TECHNOLOGY, TARKWA, GHANA
6	NATURAL GAS ENGINEERING 1	SEPTEMBER 10 TH TO 14 TH , 2018	36 STUDENTS	KENYATTA UNIVERSITY, KENYA
7	WELL CONSTRUCTION AND COMPLETION DESIGN	DECEMBER 10 TH TO 14 TH , 2018	32 STUDENTS	KENYATTA UNIVERSITY, KENYA
8	PETROLEUM PRODUCTION 1	APRIL 23 RD TO 26 TH , 2019	38 STUDENTS	KENYATTA UNIVERSITY, KENYA
9	INTRODUCTION TO PETROLEUM INDUSTRY	JULY 2 ND TO 12 TH , 2019	42 STUDENTS	UNIVERSITY OF MINES & TECHNOLOGY, TARKWA, GHANA
10	DRILLING ENGINEERING	JUNE 16 TH TO AUGUST 11 TH 2021	19 STUDENTS	KENYATTA UNIVERSITY, KENYA
11	WELL CONSTRUCTION AND COMPLETION DESIGN	JUNE 14 TH TO AUGUST 9 TH 2021	35 STUDENTS	KENYATTA UNIVERSITY, KENYA
12	PETROLEUM PRODUCTION ENGINEERING II	MAY 2 ND TO JUNE 27 TH 2023	28 STUDENTS	KENYATTA UNIVERSITY, KENYA
13	WELL CONSTRUCTION AND COMPLETION DESIGN	MAY 2 ND TO JUNE 20 TH 2023	24 STUDENTS	KENYATTA UNIVERSITY, KENYA

The University of Port Harcourt has the following international grants running as shown in table 3.1

Table 3.1 Ongoing Grants at UniPort

S/N	TITLE	CLIENT	VALUE	STATUS
1	AAKTP: Development of a Novel Hybrid Solar PV/Thermal Pre-cooler for Smallholder Farmers	Innovate UK	£83,930.00	April. 2022 – June. 2023
2	Renewable Energies For Africa: Effective Vaporization of Agri-Food Wastes (Reflect Africa)	European Commission	€359,842.50	Dec. 2021 – Nov. 2026
3	Nigeria Deep Decarbonisation Pathways Project	AFD (IDDRI)	€327,000.00	Mar. 2021 – Feb. 2023
4	Native and Modified starches from some wild tubers as emulsifiers and demulsifiers in the oil industry	(R21-6517928353) Royal Society of Chemistry	£4,000	Ongoing
5	Dr. Vivian Ambassador Outreach	AXA Research Fund Community Grant	€8,000	2023-2024
6	Africa Centre of Excellence IMPACT Project (ACEPUTOR & ACECEFOR)	FGN/AAU/WORLDBANK/AFD	\$16,000,000	2019- 2024
7	PASET-RSIF-ICBD Strengthening Institutional Infrastructure for Innovation Ecosystem – Up – Ecosin Project	World Bank/Sub-Saharan African Government	\$50,000	Ongoing
8	PASET-RSIF-RA Developing Orange Mesocarp and Red Onion Skin into Multifunctional	World bank/Sub-Sahara African Governments under the African Regional Scholarship and Innovation Fund for Applied	\$83,994	Ongoing

	Materials for Oil Field Applications. Up-MFM project	Sciences, Engineering and Technology		
9	Strengthening Institutional Capacity For Quality And Sustainable Doctoral Training, Research, And Innovation In Transformative Technologies In Sub-Saharan Africa (SSA).	African Regional Scholarship and Innovation Fund (RSIF). An Applied Science, Engineering and Technology Project.	\$90,000 yearly	2020 - 2025 Will be renewed after 2025
10	International Masters Programme In Embedded Artificial Intelligence	European Commission	€114,000.00	Awarded in February 2023 – Ongoing
11	The Sub-Award Fund For Insight Development Grant 259914 (SSRHC 430-2022-00486)	McGill University, Canada	\$4,417.20	Ongoing
12	Dr. Vivian Ambassador Outreach	AXA Research Fund Community	€3,900.00	Ongoing
13	Africa Agrifood Knowledge Transfer Partnership between Aston University, University of Port Harcourt and Coldhubs Limited	An Innovate UK Funded Research Grant	\$4,556.76	To end in June 2023
14	Strengthening Rural Women Resilience to Climate Change Through Targeted Advisory Service and Knowledge Building	Adaptation Research Alliance (ARA) Micro Grant	£14,763.80	Ongoing
15	Simulation of Water Fluxes in Central Asia Based on Remote Sensing Invention Model and Machine Learning	2022 National Foreign Experts Project (Foreign Youth Talent Program) of the Ministry of Science and Technology	300,000 Yuan (\$43,000.00)	Ongoing

4 REGIONAL STRATEGIC GOALS AND FRAMEWORK

Table 4: Regional Strategy Framework

S/NO	ACTIVITY	TIMELINE	OUTPUT	RESPONSIBLE PARTY	KEY PERFORMANCE INDICATOR	COST ESTIMATE (\$)
Goal 1: Support regional students in the University						
Objective 1	Effective Regional advertisement (AAU; Social Media; Partnering Universities/Centres in the Sub-Sahara Africa)	2023-2028	20 Regional graduates	Office of the Deputy Vice Chancellor (Research & Development)	20 rounds of advertisements for the duration of 5 years (4/year - quarterly)	40,000
Objective 2	Facilitate Graduate Teaching Assistantship Programmes	2023-2028	10 Graduate Teaching Assistants	Office of the Deputy Vice Chancellor (Research & Development)	10 Graduate teaching Assistants (2/ year)	50,000
Objective 3	Support students in the Partnership for Skill in Applied Science and Engineering Technology (RSIF-PASET) programme	2023-2028	5 Sponsored RSIF-PASET students	Office of the Deputy Vice Chancellor (Research & Development)	5 students (1/year)	25,000
Goal 2: Provide partial or full scholarship for regional students in the University						
Objective 1	Collaborate with companies and relevant organizations to raise funds to support scholarship	2023-2028	10 Sponsored regional students	All UniPoprt Centres/ Institutes that run post graduate studies	10 sponsored regional students (2/year)	100,000
Objective 2	Competitive grant to bring in funds	2023-2028	10 Successful Grants	All UniPoprt Centres/ Institutes that run post graduate studies	10 grants (2/year)	10,000
Goal 3: Promote innovative social media use for connecting universities and regional networks						
Objective 1	Advertise academic programmes and other activities of the university using social media	2023-2028	Admission of more regional students into the university's programmes	ICTC; ACE-CEFOR ICT Unit	Admission of at least 5 students from each priority partnering country during the validity period	30,000

Goal 4: Facilitate cultural programs and days for national and regional students in the University						
Objective 1	Designate Cultural week; Create schedule for national days;	2023-2028	Cultural/diversity programs each year	Registry	5 cultural/national days for each priority partnering country during the validity of the plan	50,000
Goal 5: Institute feedback mechanism for national and regional students in the University						
Objective 1	Carry out online surveys	2023-2028	10 surveys	UniPort Foundation	10 surveys (2/academic session)	20,000
Objective 2	Carry out tracer studies	2023-2028	10 studies	UniPort Foundation	10 Tracer Studies (2/year)	50,000
Goal 6: Enhance regional collaborations and joint programs in the University						
Objective 1	Facilitate Students Exchange	2023-2028	5 Student exchanges	DVC	Signed MoUs	100,000
Objective 2	Facilitate Staff Exchange	2023-2028	5 Staff exchanges	DVC	Signed MoUs	100,000
Objective 3	Joint Degree Award	2023-2028	Degrees awarded	DVC	Signed MoUs	100,000
Goal 7: University Wide support for students with good quality papers to regional events/conferences						
Objective 1	Organize Stakeholder workshops to sensitize staff and students	2023-2028	5 workshops	Deans; Heads of Departments; Directors	5 workshops (1/year)	25,000
Objective 2	Develop a writing hub	2023-2028	10 quality papers	Deans; Heads of Departments; Directors	10 quality papers published	50,000
Goal 8: Support UniPort Exchange and Linkage Unit (ELPU) to better fulfill its mandate						
Objective 1	Staff Trainings on Proposal Writing/Alumni Management	2023-2028	10 ELPU staff trained	Director ELPU	10 ELPU staff trained with evidence of certificate of training	100,000
Objective 2	Provide Internet Facilities	2023-2028	Number of facilities provided	Director ELPU	Log of internet activities as evidence of functional internet facilities	55,000
Goal 9: Support UniPort Foundation tracer studies and strengthen Alumni network						
Objective 1	Develop database of alumni	2023-2028	Comprehensive database developed	UniPort Foundation	Comprehensive database developed	20,000

Objective 2	Capacity building for UniPort Foundation Staff	2023-2028	Improved Alumni relations with the university	UniPort Foundation	5 UniPort Foundation staff trained within the period; 5 alumni funded/donated project/installation	100,000
Goal 10: Strengthen regional outlook of UniPort Information and Public Relations (IPPR) Unit						
Objective 1	Provision of Communication/IT gadgets	2023-2028	Improved regional visibility of the University	UniPort Public Relations Officer	At least 10 students' subscription to UniPort through advertorials on UniPort/IPPR portal	10,000
Objective 2	IPPR Staff Trainings	2023-2028	Number of trainings	UniPort Public Relations Officer	A training/workshop per year	50,000
TOTAL						1,085,000

5 MONITORING AND EVALUATION

This Regional Strategic Plan is conceived as a vehicle to make the University more visible within the continent. The attainment of the objectives is the basis on which the strategies will be reviewed and evaluated. Therefore, a comprehensive system for monitoring and evaluating performance has been put in place to ensure that every service and every academic programme is delivered in conformity with the strategies enunciated in the Plan and in accordance with best practices. Accordingly:

- Reliable and consistent key performance indicators have been developed.
- A system of Quality Assurance, and Quality Control which is transparent and effective have been put in place to ensure that appropriate standards of service delivery are maintained.
- Significant deficiencies identified in the process will be reported to the appropriate unit, and corrective action taken.

6 FUNDING THE REGIONAL STRATEGIC PLAN

Generally, the actualization of every proposed plan is a function of the availability of funds. Bearing this in mind, the University of Port Harcourt Regional Strategic Plan shall be included into the budget of the University for funding during the strategic plan period. Actual funding shall be from the university's revenue sources and earnings from DLI 7.1.

7 CONCLUSION

This Regional Strategic Plan has been prepared with a focus on some key regionalization indicators with capacity to impact positively on HEIs in Africa with West Africa as catchment. The plan contains clear achievable and measurable outcomes with cost components which shall be evaluated periodically. The major component of the plan revolves around capacity building (staff and students) and provision of adequate infrastructure to support regionalization. Effective and successful implementation of the Regional Strategic Plan will enable the University to fulfil its core functions of teaching, research and community development as well as her vision to be ranked amongst the best universities in the world, renowned for teaching, research, creativity and innovation.

APPRECIATION

The Chairperson and members of the committee are grateful to the Vice Chancellor and the university administration for the opportunity to serve the university in this capacity.

SIGNATURE PAGE

Name	Position	Signature
Prof. Iyeopu M. Siminialayi	Chairman	
Prof. Ikechukwu O. Agbagwa	Member	
Prof. Olufemi M. Adesope	Member	
Prof. Sunny Abarikwu	Member	
Dr. Esther F. Fomsi	Member	
Mr. Uduma Ikpa	Member	
Mrs. Chinyere V. Emesiobi	Secretary	